# QUESTION CORNER



#### **OUESTION:**

I'm looking for information or policy on military work hours. I know collective agreements establish a 37.5-hour military workweek, and to a great extent the Canadian Forces follows this, especially in work environments such as headquarters and second- and third-line units.

While the CF focus is on maintaining a norm equivalent to that of the Public Service, I want to make sure we follow the policy and treat military personnel accordingly while recognizing that they are obligated to serve 24/7. If the workload increases, I believe leaders, managers and supervisors have the right to place restrictions on the frequency of PT as well as adjusting the priorities of section activities.

Can you help me find a reference for this?

### **ANSWER:**

Aside from a minor reference found in Canadian Forces Administrative Order 16-1 which, in the context of leave for shift workers, reads, "Leave policies are based on a regular or normal work schedule with Mondays to Fridays as normal working days, and Saturdays, Sundays and statutory holidays as non-working days", there is no published policy, directive or guideline dealing with military work hours.

The nature of employment within the CF makes it impossible to regulate the hours you work. Different postings and positions demand different work hours from personnel. Ultimately, work hours are at the commanding officer's (CO's)

discretion. With due consideration given to individual and collective needs and the operational requirements of the unit, COs establish the guidelines to be followed within their units.

A member's commitment to the CF and the Defence mission includes the understanding that all CF personnel are employed 24/7. That said, COs try to establish norms for their unit that are generally in keeping with typical work-time expectations in Canada. Ultimately, the determination of what is appropriate for a unit shall remain with the chain of command.

The Forces' pay system has taken the overtime factor into account in the CF pay envelope – non-commissioned members and general service officers are compensated for overtime through the application of an "overtime factor" to their pay.

Ultimately, COs are responsible for setting unit routine and priorities based on an assessment of the unit's mission, mandate, operational demands, etc. Placing restrictions on PT or adjusting work priorities based on an increase in the workload fall under this authority. Your CO may, of course, delegate the authority to a subordinate commander when appropriate, but it remains the CO's responsibility.

Find CFAO 16-1 at http:// admfincs..mil.ca/admfincs/subjects/cfa o/016-01\_e.asp and at www.admfincs.forces.gc.ca/admfincs/ subjects/cfao/016-01\_e.asp. ◆



MCPL CHARLES BARBER, SNMG

HMCS IROQUOIS—Crewmembers lock the ship's chain in place as *Iroquois*, serving as Standing NATO Maritime Group I flagship, takes part in a towing exercise with HNLMS *Van Galen*, of the Royal Netherlands Navy.

# Operational commitments won't stall your career

#### **QUESTION:**

I am almost finished my pre-deployment stuff for my second tour overseas in three years. Someone asked me if all the time around these deployments would put my career on hold, and I realized I didn't really know the answer. Will it?

#### **OUESTION:**

My career counselor says putting off PD in favour of a deployment won't hurt my career, but what about all the training time spent before I go, and the reintegration and leave time afterward?

#### **ANSWER**:

We've received many questions similar to these, and the Chief of the Defence Staff (CDS) has provided a response via a recent Canadian Forces General Message (CANFORGEN).

Over the past several years, the Canadian Forces (CF) has been increasingly focussed on operations in active duty areas. With this comes an increase in the time you spend preparing for and decompressing from these operations. As a result, many of you have not been able to attend training and courses that would advance you within your military occupations.

The CF, however, recognizes that your participation in operations has garnered you essential skills that you could get only a hint of in a classroom. The knowledge and experience CF personnel bring home from deployed ops enable the CF to make a valuable contribution in operational theatres around the world.

The CDS has directed that no member of the CF is to be disadvantaged during selection board or succession planning deliberations in either rank or employment because he or she is lacking a professional qualification due to deployment-related activities. These include not only your deployment itself but also all pre-deployment preparations and training, and the six-month reintegration period following your deployment

Chief Military Personnel and Director General Military Careers will instruct promotion boards to employ scoring criteria reflecting this direction. In effect, if you would normally have attended career courses during the months of your



SGT LOU PENNEY, TFA OP ATHENA

KANDAHAR, Afghanistan—Bdr Theodore Zaremba, with the 2nd Regiment, Royal Canadian Horse Artillery (2 RCHA) based out of CFB Petawawa, marshals a Black Hawk onto the helicopter landing site at Patrol Base Wilson. Black Hawks fly missions throughout the Panjwaii District in support of Operation MEDUSA, conducted to clear insurgent forces from the district.

re-integration, promotion boards will give you credit recognizing the practical skills and experience you have gained during those months.

You will also be considered suitable for promotion and for employment at the next rank level despite your lack of formal qualification, unless there is solid evidence that you should not be considered. You and your career manager should get you into the required career courses as soon as is practical after your re-integration period.

Your career manager will ensure that you are identified to the promotion board so that you will benefit from this policy.

Read Canadian Forces General Message (CANFORGEN) 142/06 at http://vcds.dwan.dnd.ca/vcdsexec/pubs/canforgen/2006/142-06 e.asp. ◆

## C Project - from page I

CF personnel returning from Afghanistan, they decided to send dolls, too, so the girls will get something because, Mr. Klein says, "the boys most likely will not share the vehicles, but won't take the dolls." The dolls, made of donated fabric, will also be crafted by Artistic Stairs employees.

And they're throwing in 500 soccer balls for the older kids and teenagers.

"We started small," WO Howie says, "and we went big fast. We're playing catch up right now, but we're keeping this all under one roof, so we will catch up."

There's only one snag — the CF cannot transport the toys to Afghanistan, so Mr. Klein is looking for an alternative carrier. Anyone with any solid suggestions or offers can contact him at lcr@shaw.ca.

"We're doing this in honour of every CF member over there," he says, "and we'll do it as long as there are boots on the ground."

When the last CF boot does leave the ground in Afghanistan, the money remaining in the Arndt Toy Foundation account will be donated either to The Loyal Edmonton Regimental Brass and Wind Band, or to another recipient chosen by MCpl Arndt's family.

If you want to make a donation to the Arndt Toy Foundation, visit any TD Canada Trust branch and make a deposit to account #6308536, transit #0177.

- Contact Mr. Klein at lcr@shaw.ca, and WO Howie at Howie.CL@ forces.gc.ca.
- ➤ Visit Artistic Stairs Ltd. at www.artisticstairs.com/can/html/cont act\_us/index.html. ◆

Canadian Forces Personnel Newsletter